

### BUDGET COUNCIL MEETING AGENDA

DECEMBER 11, 2017

10:00 A.M.

COUNCIL CHAMBERS FORT VERMILION, AB

### MACKENZIE COUNTY BUDGET COUNCIL MEETING

### Monday, December 11, 2017 10:00 a.m.

### Fort Vermilion Council Chambers Fort Vermilion, Alberta

### **AGENDA**

CALL TO ORDER:	1.	a)	Call to Order	Page 3
AGENDA:	2.	a)	Adoption of Agenda	3
ADOPTION OF PREVIOUS MINUTES:	3.	a)	None	
DELEGATIONS:	4.	a)	None	
COUNCIL COMMITTEE REPORTS:	5.	a)	None	
GENERAL REPORTS:	6.	a)	None	
TENDERS:	7.	a)	None	
PUBLIC HEARINGS:	8.	a)	None	
ADMINISTRATION:	9.	a)	None	
AGRICULTURE SERVICES:	10.	a)	None	
COMMUNITY SERVICES:	11.	a)	None	
FINANCE:	12.	a)	2018 Operating and Capital Budgets	5

OPERATIONS: 13. a) None

PLANNING & 14. a) None

DEVELOPMENT:

UTILITIES: 15. a) None

**INFORMATION /** 16. a) None **CORRESPONDENCE**:

IN CAMERA 17. a) Legal SESSION:

b) Labour

c) Land

NOTICE OF MOTION: 18. Notices of Motion

**NEXT MEETING** 19. a) Regular Council Meeting December 12, 2017

10:00 a.m.

Fort Vermilion Council Chambers

b) Regular Council Meeting January 9, 2018 10:00 a.m.Fort Vermilion Council Chambers

**ADJOURNMENT:** 20. a) Adjournment



### **REQUEST FOR DECISION**

Meeting: Budget Council Meeting

Meeting Date: December 11, 2017

Presented By: Karen Huff, Director of Finance

Title: 2018 Operating and Capital Budgets

### **BACKGROUND / PROPOSAL:**

### S. 242, MGA states:

- 1. Each council must adopt an operating budget for each calendar year.
- 2. A Council may adopt an interim operating budget for part of a calendar year.
- 3. An interim operating budget for a part of a calendar year ceases to have any effect when the operating budget for that calendar year is adopted.

### **OPTIONS & BENEFITS:**

Council reviewed the 2018 drafted operating and capital budgets during October 30 and December 5 meetings. TCA projects are presented for council's review at this meeting.

The drafted budget is based on multiple assumptions, and the municipal tax revenue is calculated using an estimated assessment and the rates as specified in 2017 Tax Rate Bylaw.

### Option 1:

Approve 2018 Operating and Capital budgets as presented and revised.

### Option 2:

Approve an interim 2018 operating budget in the amount of 50% of the 2017 operating budget. A meeting in early January may be required to finalize and approve the 2018 budget.

Author:	Karen Huff	Reviewed by:	CAO: Len Racher

COS	STS & SOURCE OF	FUN	DING:		
NA					
<u>SUS</u>	STAINABILITY PLAN	<u>1:</u>			
NA					
COI	MMUNICATION:				
REC	COMMENDED ACTION	<u> </u>			
	Simple Majority		Requires 2/3		Requires Unanimous
Tha	t the 2018 operating	and (	capital budgets be	appro	oved as presented and revised.
Auth	nor: Karen Huff		Reviewed by: _		CAO: Len Racher

# MACKENZIE COUNTY 2018 Operating Budget & Capital Budget December 11, 2017 - Council Budget Meeting

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## 2018 Draft Operating Budget

### **REVIEW OF STATEMENT OF OPERATIONS:**

Mackenzie County's management team has drafted the 2018 operating budget for Council's consideration, using various assumptions including maintenance of current levels of service (status quo), and recalculation of the water and sewer rate, in order to reach 100% recovery rate of operating expenses excluding TCA amortization and including long-term debt principal and interest payments.

### **Significant Budget Changes**

### Revenue

### **Taxation**

2017 Assessment values and 2017 Tax rates where used to estimate Tax Revenue for 2018 as the 2018 values are not available yet. Our assessor, Aaron Steblyck with Compass Assessments, has indicated that he "would not expect revenue to decrease. At this point it would be reasonable to expect steady revenue from last year"

### **Water Sales**

Assuming the water and sewer rates remain the same in 2018, the bulk water revenue will increase by \$16,935, and the bulk sewer revenues will increase by \$11,740 from the 2017 budget.

### **Penalties on Taxes**

Penalties on taxes are anticipated to be \$90,000 lower than 2017 budget. According to our current Tax Penalties Bylaw amended in 2013, we have four penalty runs on January 1 (12% penalties), July 1 (6% penalties), September 1 (9% penalties), and November 1 (12% penalties) in a yearly cycle.

### **Provincial Grants**

We do not anticipate a significant change in provincial grants in 2018. Basic Municipal Transportation Grant should remain the same as we received in last year. ASB grant, MSI operating & capital grant, GTF grant, and FCSS grant should also remain unchanged.

No 2018 Capital grant amounts have been released for MSI and GTF, so the budget is currently being developed based on 2017 Capital grant amounts received.

### **Expenses**

### **Wages and Salaries**

Wages and salaries were amended to include the organizational chart changes approved at the October 30, 2017 Budget Council meeting.

It is noted that LAPP rates have decreased, so you will see a decrease in the sum of total benefits mainly due to the LAPP decease.

### **WCB**

Budget is estimated at the 2017 rates as WCB premium rates have not been released. WCB rates are calculated based on percentages of overall annual salary. The 2018 budget reflects a \$15,887 increase in costs, as we did not get the anticipated rate reduction due to the amount of claims in the past 3 years.

Mackenzie County became COR certified in spring 2016 which resulted in an \$8,475 refund and anticipated 2017 refund of \$4,950.

Annually the municipality receives a return on investments along with other eligible Alberta employers and receive a surplus distribution cheque. As of October 24, 2017 there have been no WCB claims to date. As there are no claims to date, we anticipate a higher surplus refund in 2018 for 2017.

The following table shows our return on investments from the past four years.

2016	2015	2014	2013
\$ 0.00  -claims amounts too high to justify surplus payment.	\$24,811.87	\$26,617.99	\$27,946.50

### **Advertising**

In the 2017 Budget, Council approved an increase of \$13,000 which was not reflected in the October 30, 2017 budget presentation. After the amendment, and administration reviewing each budget line, the increase to the budget line of advertising from 2017 Budget to 2018 Budget is \$3,180.00. This does not take into account the reduction in postage, printing, supplies, and manpower for the production of the County Image.

### **Engineering and Consulting**

Changes in engineering & consulting fees are approximately an increase of \$35,000. The changes within these fees include the following:

Engineering & Consulting	35,000		
Roads – Reclamation plan for Meander River gravel pit	35,000		

### **Professional Fees**

Overall change in professional fees is approximately a decrease of \$160,000. The major changes within the professional fees include the following items:

<u>Professional fees</u>	(164,000)
Fire – Emergency calls - Town of High Level Mutual Aid	
reduced	(35,000)
Enforcement – Contracted Peace Officers reduced	(25,000)
Roads – Consulting services reduced	(100,000)
Water – Clearwell Valve Replacements removed	(20,000)
Planning –Economic & Planning Consultant	50,000
Agriculture – Reduction in roadside spraying	
requirement	(30,000)

### **Enhanced Policing Fee**

The enhanced policing fee for 2018 is expected to be \$307,000, a slight increase to the budget for 2017. The fee includes the following items:

Enhanced policing	307,000
Enhanced policing - La Crete	153,500
School Resource Officer	153,500

### Repairs & Maintenance - Bridges

A portion of 2016 & 2017 bridge work has been carried forward to 2018, with a small amount budgeted for 2018 bridge repairs. A decrease of \$48,500 is anticipated in the 2018 bridge maintenance operating budget.

### Repairs & Maintenance - Building

Repairs & Maintenance – Building had an increase of \$35,500. Below is a highlight of some of the larger changes:

### Repair & Maintenance - Buildings

Administration – Pump replacement removed, Duct	
cleaned added	(8,000)
Ambulance – Repair & Maintenance/Paint	5,000
Water – Repair water pipe leak	16,000
Water – Metal siding & Door replacement	13,000
Agriculture – Repair cold storage building at MARA	5,000

### **Fuel**

Fuel costs decreased as actuals came in lower than expected. Carbon tax was included in the 2017 fuel budget, and now is being calculated on another line item.

### **Dust Control**

The dust control budget increased by \$405,000 due to oil application for Heliport Road, Blue Hills Road, and 109 Street & 113 Avenue La Crete. The budget for dust control by calcium application did not change from 2017.

Below are the dust control actual costs for 2013-2016 and dust control budget for 2017 and 2018:

Year	2013	2014	2015	2016	2017	2018
	Actual	Actual	Actual	Actual	Budget	Budget
Cost	\$458,750	\$698,227	\$568,170	\$596,329	\$660,000	\$1,065,000

### Gravel

Our gravel budget consists of two major activities; gravel crushing and regravelling. There is also a non-cash component to the gravel expense which is generally reflected in the annual inventory adjustments.

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Regravelling cost per tonne has decreased significantly since 2014. The regravelling cost has more than doubled from the lowest in 2009 to the highest in 2014 in respect to the Zama Access and the County supply gravel.

There were no significant increases in 2018 gravel cost budget, mainly due to the gravel crushing programme being cancelled in 2017, and budgeted for in 2018. Gravel crushing takes place approximately every three years and the decrease in the placement costs for Fitler and North Vermilion, which is being completed by Mackenzie County staff.

### **Carbon Tax**

Carbon Tax was created as a line item to track costs throughout the year. Costs to date in 2017 are \$59,480.

Due to the notification that the Carbon Tax will be increasing January 1<sup>st</sup>, 2018, this budget was increased by \$37,500 (50%) from the first budget presentation.

### **Grants to Local governments**

The 2018 capital funding request from Town of High Level in the amount of \$209,400 has been received, and reflected in this budget. This cost includes the operating & capital grants to Town of High Level and operating grant for the Town of Rainbow Lake.

### **Grants to Other Organizations**

The current 2018 budget for grants to other organizations has been estimated by using the previous years' budget numbers. These grants include the grant payments to Recreational Boards, FCSS, Mackenzie Library Board, and other non-profit organizations. The 2018 budget for grants to other organizations will be updated when all grant requests are received from the non-profit organizations.

### Tax Cancellation/Write-Off

2018 tax cancellation/write-off cost will still be a significant amount. The majority of these uncollectable tax revenues are from the properties owned by Winter Petroleum Ltd.

### **Depreciation**

The county's annual depreciation continues to increase. The increase is due to the continued upgrade of facilities and road infrastructures. This trend is expected to continue as the county grows and infrastructure is improved and expanded.

OPERATING REVENUES  100-Municipal Taxes	Z016 Actual Total	Z017 Actual Total	2017 Budget	2018 Budget	2017 Budget vs. 2 Variance \$	Variance %
100-Municipal Taxes						
00-Municipal Taxes						
·	<b>#AF 0/F 0//</b>	¢00 44E 000	¢22 /11 220	¢22 /11 400	¢100	100.000/
	\$25,965,966	\$23,445,938	\$23,611,220	\$23,611,400	\$180	100.00%
1-Lodge Requisition	\$852,724	\$455,387	\$459,580	\$459,700	\$120	100.03%
2-School Requisition	\$6,839,278	\$6,516,249	\$6,520,118	\$6,520,150	\$32	100.00%
I-Frontage	\$120,584	\$103,166	\$103,167	\$103,250	\$83	100.08%
-lce Bridge	139,640	130,000	-	-		
-Sales of goods and services	\$561,317	\$390,640	\$614,685	\$498,400	(\$116,285)	81.08%
Sale of water - metered	\$2,973,367	\$2,581,097	\$3,090,054	\$3,122,750	\$32,696	101.06%
-Sale of water - bulk	\$920,067	\$840,154	\$923,375	\$952,050	\$28,675	103.11%
Sale of land	52900	8000	0	0		
-Penalties on taxes	\$1,453,394	\$1,030,802	\$1,390,000	\$1,300,000	(\$90,000)	93.53%
-Penalties of AR and utilities	\$53,944	\$47,238	\$45,000	\$65,750	\$20,750	146.11%
-Licenses and permits	\$41,246	\$46,004	\$34,000	\$39,000	\$5,000	114.71%
-Offsite levy	0	21850.59	0	0		
-Municipal reserve revenue	\$81,789	\$69,730	\$30,000	\$60,000	\$30,000	200.00%
-Subdivision fees	\$122,477	\$28,300	\$35,000	\$35,000	\$0	100.00%
Safety code permits	\$249,016	\$229,900	\$225,000	\$225,000	\$0	100.00%
-Fines	\$34,589	\$20,884	\$50,000	\$50,000	\$0	100.00%
-Safety code fees	\$9,587	\$9,246	\$9,000	\$9,000	\$0	100.00%
Interest revenue	\$525,474	\$443,330	\$350,000	\$500,000	\$150,000	142.86%
-Market value changes	0	-157879.06	0	0	\$0	0070
Rental and lease revenue	\$114,094	\$117,491	\$108,741	\$85,550	(\$23,191)	78.67%
-Insurance proceeds	36662.73	3234	0	0	(\$20,171)	70.0770
Well drilling revenue	\$34,848	\$0	\$15,000	\$0	(\$15,000)	0.00%
Other revenue	\$127,358	\$51,062	\$149,000	\$155,000	\$6,000	104.03%
	\$45,801	\$31,002	\$80,000	\$195,000	(\$40,000)	50.00%
Community aggregate levy				\$40,000	, ,	0.00%
Sale of non-TCA equipment	\$72,277	\$222,300	\$67,500		(\$67,500)	
Tradeshow Revenues	\$36,404	\$23,248	\$25,600	\$30,000	\$4,400	117.19%
Provincial grants	\$1,390,555	\$699,221	\$1,214,214	\$1,214,200	(\$14)	100.00%
-Gain (Loss) Penny Rounding	167.69	-0.02	0	0		
-Over/under tax collections  AL REVENUE	9 \$42,855,526	9 \$37,376,593	9 \$39,150,254	\$39,076,200	(\$74,054)	99.81%
== ===================================	\$42,033,320	\$37,370,373	\$37,130,234	\$37,070,200	(\$74,034)	77.0170
RATING EXPENSES						
Wages and salaries	\$6,669,267	\$5,640,256	\$7,317,792	\$7,449,750	\$131,958	101.80%
Benefits NCR contributions	\$1,298,355 \$48,038	\$1,203,459 \$61,730	\$1,551,289 \$57,363	\$1,606,250 \$113,802	\$54,961 \$56,430	103.54%
WCB contributions Recruiting	\$48,038 \$16,839	\$61,739 \$19,227	\$57,363 \$15,000	\$113,802 \$15,000	\$56,439 \$0	198.39% 100.00%
Isolation cost	\$73,210	\$78,818	\$86,400	\$100,900	\$14,500	116.78%
-Honoraria	\$535,071	\$490,994	\$653,600	\$684,200	\$30,600	104.68%
Travel and subsistence	\$314,206	\$269,409	\$393,754	\$419,900	\$26,146	106.64%
Promotional expense	\$63,370	\$57,541	\$82,500	\$84,000	\$1,500	101.82%
Memberships & conference fees	\$105,598	\$99,892	\$152,636	\$157,550	\$4,914	103.22%
Freight	\$94,576	\$74,367	\$121,266	\$116,000	(\$5,266)	95.66%
Postage	\$46,830	\$47,419	\$43,150	\$46,550	\$3,400	107.88%
Telephone	\$114,524	\$95,370	\$135,000	\$124,996	(\$10,004)	92.59%
Advertising	\$30,471	\$72,113	\$69,270	\$72,850	\$3,580	105.17%
Subscriptions and publications	\$5,904	\$7,136	\$11,984	\$11,650	(\$334)	97.21%
Audit fee	\$90,300	\$75,600	\$81,800	\$90,000	\$8,200	110.02%
egal fee	\$113,374 \$75,400	\$100,947 \$47,420	\$70,000 \$122,229	\$85,000	\$15,000 \$25,772	121.43%
Engineering consulting Professional fee	\$75,499 \$1,614,325	\$47,420 \$1,313,541	\$133,228 \$1,760,554	\$169,000 \$1,596,000	\$35,772 (\$164,554)	126.85% 90.65%
Enhanced policing fee	\$1,614,325 \$115,450	\$1,313,541 \$112,853	\$300,520	\$1,596,000	\$6,480	102.16%
Training and education	\$113,430 \$112,720	\$64,169	\$169,439	\$151,200	(\$18,239)	89.24%
Computer programming	\$92,126	\$46,671	\$106,450	\$122,100	\$15,650	114.70%
	\$37,194	\$70,516	\$590,500	\$542,000	(\$48,500)	91.79%
	\$37,174					
-Repair & maintenance - bridges	\$165,527	\$101,844	\$170,700	\$206,250	\$35,550	120.83%
-Repair & maintenance - bridges !-Repair & maintenance - buildings -Repair & maintenance - equipment		\$101,844 \$277,425	\$170,700 \$377,850	\$206,250 \$362,200	\$35,550 (\$15,650)	120.83% 95.86%
1-Repair & maintenance - bridges 2-Repair & maintenance - buildings 3-Repair & maintenance - equipment 5-Repair & maintenance - vehicles	\$165,527					

	2016 Actual	2017 Actual	2017	2018	2017 Budget vs. 2	2018 Budget
	Total	Total	Budget	Budget	Variance \$	Variance %
259-Repair & maintenance - structural	\$1,350,249	\$1,388,763	\$2,178,959	\$2,023,050	(\$155,909)	92.84%
261-Ice bridge construction	\$93,006	\$116,294	\$120,000	\$130,000	\$10,000	108.33%
262-Rental - building and land	\$38,947	\$27,746	\$35,050	\$65,800	\$30,750	187.73%
263-Rental - vehicle and equipment	\$66,882	\$60,057	\$74,902	\$89,350	\$14,448	119.29%
266-Communications	\$79,151	\$91,950	\$109,912	\$119,100	\$9,188	108.36%
271-Licenses and permits	\$2,441	\$9,429	\$9,518	\$12,900	\$3,382	135.53%
272-Damage claims	\$1,565	\$3,560	\$5,000	\$5,000	\$0	100.00%
274-Insurance	\$355,556	\$0	\$322,770	\$322,800	\$30	100.01%
290-Election cost	\$3,055	\$11,807	\$15,000	\$5,000	(\$10,000)	33.33%
342-Assessor fees	\$250,768	\$178,215	\$263,000	\$260,000	(\$3,000)	98.86%
511-Goods and supplies	\$889,141	\$787,499	\$895,359	\$881,700	(\$13,659)	98.47%
521-Fuel and oil	\$696,439	\$568,053	\$1,038,320	\$802,050	(\$236,270)	77.24%
531-Chemicals and salt	\$276,742	\$265,129	\$328,200	\$341,800	\$13,600	104.14%
532-Dust control	\$667,977	\$545,077	\$660,000	\$1,065,000	\$405,000	161.36%
533-Grader blades	\$160,606	\$65,140	\$139,000	\$144,000	\$5,000	103.60%
534-Gravel (apply; supply and apply)	\$1,325,735	\$1,394,264	\$3,430,091	\$3,436,000	\$5,909	100.17%
535-Gravel reclamation cost						
543-Natural gas	\$79,024	\$66,917	\$96,838	\$91,639	(\$5,199)	94.63%
544-Electrical power	\$564,510	\$557,080	\$708,208	\$672,350	(\$35,858)	94.94%
550-Carbon Tax	\$0	\$59,479	\$0	\$112,500	\$112,500	100%
710-Grants to local governments	\$1,408,661	\$1,304,499	\$2,474,900	\$1,518,900	(\$956,000)	61.37%
735-Grants to other organizations	\$1,927,694	\$1,880,026	\$2,072,933	\$2,051,700	(\$21,233)	98.98%
747-School requisition	\$6,838,317	\$5,123,023	\$6,520,119	\$6,520,150	\$31	100.00%
750-Lodge requisition	\$852,083	\$461,788	\$459,579	\$459,700	\$121	100.03%
810-Interest and service charges	\$32,576	\$21,850	\$15,000	\$25,000	\$10,000	166.67%
831-Interest - long term debt	\$555,057	\$284,007	\$505,190	\$472,500	(\$32,690)	93.53%
832-Principle - Long term debt	\$1,578,512	\$965,546	\$1,575,519	\$1,926,300	\$350,781	122.26%
TOTAL	\$32,540,471	\$26,840,591	\$38,749,192	\$38,469,087	(\$280,105)	99.28%
Non-TCA projects	\$1,059,745	\$1,193,440	\$2,377,366			
762 - Contributed to Capital	(\$200,000)					
763-Contributed to Capital Reserve	\$246,958					
764-Contributed to Capital Reserve	(\$655,816)					
921-Bad Debt	\$956,762		\$4,100			
922-Tax Cancellation/Writeoff	\$4,049		\$1,256,541			
993-NBV of Disposed TCAAssets	\$322,261		\$173,176			
994-Change in Inventory	\$559,623		\$429,265			
995-Amortization of TCA	\$8,345,075		\$9,507,478	\$8,969,350	(\$538,128)	94.34%
TOTAL EXPENSES	\$43,179,129	\$28,034,031	\$52,497,118	\$8,969,350	(\$538,128)	
EXCESS (DEFICIENCY)	(\$323,603)	\$9,342,562	(\$13,346,864)	\$30,106,850	\$464,074	

	2015 Actual	2016 Actual	2017 Actual	2017	2018	
	Total	Total	Total	Budget	Budget	
OPERATIONAL REVENUES						
Property taxes	\$35,167,010	\$33,657,968	\$30,417,574	\$30,590,918	\$30,591,250	
User fees and sales of goods	\$4,619,126	\$4,507,652	\$3,819,891	\$4,628,114	\$4,573,200	
Government transfers	\$1,501,319	\$1,390,555	\$699,221	\$1,214,214	\$1,214,200	
Investment income (operating)	\$500,870	\$525,474	\$443,330	\$350,000	\$500,000	
Penalties and costs on taxes	\$1,057,962	\$1,453,394	\$1,030,802	\$1,390,000	\$1,300,000	
Licenses, permits and fines	\$539,489	\$456,914	\$334,334	\$353,000	\$358,000	
Rentals	\$140,117	\$114,094	\$117,491	\$108,741	\$85,550	
Insurance proceeds	\$329,409					
Development levies	\$47,870					
Muncipal reserve revenue	\$92,428	\$81,789	\$69,730	\$30,000	\$60,000	
Sale of non-TCA equipment	\$8,061	\$72,277	\$222,300	\$67,500	\$0	
Other	\$501,684	\$384,091	\$224,715	\$402,767	\$394,000	
Total operating revenues	\$44,505,345	\$42,783,250	\$36,385,899	\$39,167,554	\$39,076,200	\$8,588,200
OPERATIONAL EXPENSES						
Legislative	\$543,500	\$647,301	\$552,719	\$795,451	\$838,150	
Administration	\$6,882,710	\$5,348,022	\$4,600,765	\$6,832,887	\$5,497,795	
Protective services	\$1,406,990	\$1,153,069	\$1,017,941	\$1,683,876	\$1,565,793	
Transportation	\$16,128,251	\$9,486,626	\$8,182,666	\$13,308,247	\$13,058,921	
Water, sewer, solid waste disposal	\$4,793,168	\$3,574,927	\$2,714,693	\$3,934,492	\$3,234,953	
Public health and welfare (FCSS)	\$639,256	\$783,038	\$724,196	\$778,744	\$814,850	
Planning, development	\$1,072,553	\$1,143,145	\$855,641	\$1,171,002	\$1,372,082	
Agriculture and veterinary	\$1,397,583	\$1,134,191	\$1,116,713	\$1,427,281	\$1,422,297	
Recreation and culture	\$2,268,946	\$1,621,789	\$1,537,171	\$1,837,514	\$1,712,850	
School requisitions	\$6,635,781	\$6,838,317	\$5,123,023	\$6,520,119	\$6,520,150	
Lodge requisitions	\$788,108	\$852,083	\$461,788	\$459,579	\$459,700	
Non-TCA projects	\$1,092,265	\$1,059,745	\$1,193,440	\$2,377,366	\$0	
Operating expenses	\$43,649,111	\$33,642,252	\$28,080,756	\$41,126,558	\$36,497,541	\$29,517,691
Principle - Long term debt	\$1,669,369	\$1,578,512	\$965,546	\$1,575,519	\$1,926,300	
Total Operating Expnses	\$45,318,480	\$42,868,522	\$26,239,530	\$52,484,118	\$38,423,841	
Excess (deficiency) before other	(\$813,135)	(\$85,272)	\$10,146,369	(\$13,316,564)	\$652,359	

### MACKENZIE COUNTY

### Non-TCA Projects 2018

				Externa	l Funding				l Funding		
Project Description	2018 Budget	County Cost	FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type	Debenture	NOTES
(12) - Administration Department											
Information Technology Budget	48,000	48,000									
Building Maintenance Lifecycle Plan	28,000	28,000									
Building Appraisals	40,000	40,000									
FV - Asset Management	45,000	9,000			36,000						
ZA - FRIAA Firesmart Program	354,960	-			354,960						
Total department 12	515,960	125,000	-	-	390,960	-	-	-		-	]
(22) Fire Department											
(23) - Fire Department FV - Fire Dept Training Props	30,000	15,000		I		15,000					50/50 FVFD
LC - Fire Dept Training Props	35,000	17,500				17,500					50/50 LCFD
				l		I					30/30 ECFB
Total department 23	65,000	32,500	-	-	-	32,500	-	-		-	1
(26) - Enforcement											
Radar Lazer - Portable	4,200	4,200									
Total department 23	4,200	4,200	-	-	-	-	-	-	-	-	Ī
,											•
(41) - Water			1	1			1			1	
LC -La Crete Future Water Supply Concept	200,000	200,000									
Total department 43	200,000	200,000	-	-	-	-	-	-		-	
(42) - Sewer						1		T		T	
LC - Future Utility Servicing Plan	85,000	85,000									 
Total department 43	85,000	85,000	-	-	-	-	-	-		-	
(43) - Solid Waste Disposal	22.222	10.000		1	T	0.000		I		I	1
Waste Bins 40 & 6 yd	20,000	12,000				8,000					Dispose of 20 waste bins
Total department 43	20,000	12,000	-	-	-	8,000	-		-	-	J
(61) - Planning & Development Department											
Municipal Census	120,000	95,000				25,000					REDI
MuniSight Software - GIS	98,000	98,000				25,000					
Seven (7) Intermunicipal Development Plan and											
Intermunicpal Collaborative Framework	350,000	150,000				200,000	-				Alberta Partnership grant
Total department 61	568,000	343,000	-	_	_	225,000	_	-		-	1
rotal department of	230,000	0.0,000	1	1	<u> </u>		1	1	1	1	3
(63) - Agricultural Services Department											
Dell Tough Book and software	20,500	20,500									
Paint MARA Building	10,000	5,000						5,000	GOR		\$5,000 Originally in 2017 Operating
				1	•	1	1	1		1	
Total department 63	30,500	25,500	-	-	-	-	-	5,000		-	1
(71) - Recreation	1									1	1
FV - Software (Bookings)		-									
FV - Facility Security Camera System	3,000	3,000									
LC - 2 Sets of Mini Nets & Portable Boards	8,500	8,500									
LC - 2 Heaters for Bleachers	6,500	6,500									
Total department 71	18,000	18,000	_	l -	1 -	l -	_	l -		-	T
rotai departifient 71	10,000	10,000	-	<u> </u>		<u> </u>	<u> </u>	<u> </u>		<u> </u>	9
TOTAL 2018 Non-Capital Projects	1,506,660	845,200	-	- Dag	390,960	265,500	-	5,000	-	-	
<del></del>				. 05	00						

### Cash Flow Requirement

### **Cash Flow Requirement:**

The Cash Flow Requirement schedule summarizes all of the County's cash requirements for the 2018 year, including operating, capital, borrowing, and municipal reserve transactions.

For this presentation of the operating budget draft, this schedule includes only the following financial objectives:

- cash flow needs for the draft operating budget, including the projected operating costs offset by estimated operating revenues;
- capital debt interest expense and principal repayments; and,
- annual transfers to municipal reserves as mandated by Council.

One of the key figures in this schedule is the amount of revenue that will be required to be raised by municipal levy, or property taxes, in order to fund the County's operating expenses.

### Mackenzie County 2018 BUDGET - Cash Requirement

	2017 Budget	% change	2018 Budget
Operating Cash Requirements:			
Operating Cost (excluding non-cash items and capital debt interest expense)	30,675,056	-5%	29,083,666
2018 Non-TCA	1,015,110	47%	1,488,660
2017 Non-TCA Carry Forward - Additional Costs	-		190,000
<b>Less:</b> Other Operating Revenue (excluding municipal tax levy)	(7,773,659)	9%	(8,484,950)
Anticipated draw from prior year accumulated surplus - restricted (for Non-TCA projects)	(56,900)	1329%	(813,056)
Anticipated draw from prior year accumulated surplus - restricted (for operating purposes)	(9,250)	12116%	(1,130,000)
Tax levy for operations	19,593,721		20,334,320
Capital Cash Requirements: 2018 TCA - New	8,649,756	101%	17,375,511
2017 TCA Carry Forward - Additional Costs	950,606	666%	7,281,921
Capital debt interest	505,190	-7%	471,783
Capital debt principal	1,575,520	22%	1,926,225
Less:			· · ·
Capital revenue - grants	(10,105,905)	-17%	(8,421,110)
Other capital revenue (community, developers' contributions; contributed assets)	(20,000)	-100%	
Proceeds on disposal of assets	(111,500)	1200%	(1,449,600)
Insurance Proceeds	(75,000)	-100%	, , , ,
Proceeds from new debentures	(1,200,000)	-100%	
Contribution from prior year accumulated surplus	(1,594,683)	-70%	(485,000)
Tax levy for capital	3,012,583	454%	16,699,730
Minimum Tax Levy	22,606,304	64%	37,034,050
Municipal Tax Revenue	(23,798,944)	-1%_	(23,611,400)
Deficit/(Surplus)	(3,487,225)	-485%	13,422,650
Future Financial Plans:	_		
Contributions to Reserves as per Policies (Mininums)	5,102,104	-70%	1,550,000
Contributions to Reserves	T.		
Tax levy for future financial plans	3,487,225	-56%	1,550,000
Total Tax Levy	26,093,529	48%	38,584,050
Net budgeted cash draw on accumulated surplus accounts	(6,102,732)	-86%	(878,056)
OTHER:		_	
Restricted surplus (reserves), beginning of year	21,158,323		22,388,401
Restricted surplus (reserves), ending of year	22,388,401	_	21,510,345
Changes in restricted surplus (reserves) per Motions	-	_	-
Restricted surplus (reserves), ending of year, revised	22,388,401	_	21,510,345
Total budgeted operating and capital costs (excluding non-cash items)	42,420,632	<del>-</del>	50,345,845

### Notes:

<sup>1: 2018</sup> projected municipal tax revenue is \$23,611,400. This calculation is based on 2017 Tax Rate Bylaw.

Schedules of Operating Revenues and General Operating Expenses	5

Legislative and Administration	Protective Services	Transportation and Airport	Utilities	Planning & Development	Agricultural & Veterinary	Recreation & Cultural	2018
11 + 12	23 + 25 + 26	32 + 33	41 + 42 + 43	61 + 66	63 + 64	51+71+72+ 73+74	Budget
es, and excluding so	hool and lodg	e requisitions					
22 500	100 000	115 000	4 222 050	0.400	2.050	00.200	4,573,200
	100,000	115,000	4,223,030	9,000	2,000	·	500,000
500,000	-	722 150	-	-	102 250		1,214,200
1,386,950	72,950	248,300	78,900	365,000	45,450	-	2,197,550
1,910,450	172,950	1,095,450	4,301,950	374,600	231,650	397,900	8,484,950
ol and lodge requisiti	ons and evelu	ıdina dehenture r	orincinal navme	ints			
or and louge requisiti	oris, aria exera	iding debendre p	листраг разтис	<u>1113</u>			
3,028,795	563,193	3,616,921	1,180,703	967,582	316,087	274,850	9,948,131
1,582,836	735,450	2,833,500	1,321,700	379,900	873,260	266,250	7,992,896
115,450	236,650	5,935,050	319,250	24,600	99,950	52,100	6,783,050
84,250	25,500	298,000	353,750	-	-	2,489	763,989
1,513,900	5,000	-	-	-	-	-	1,518,900
-	-	-	-	-	133,000	1,918,700	2,051,700
25,300	-	375,450	59,550	-	-	12,200	472,500
-	-	-	-	-	-	-	-
290,400	162,600	6,029,450	2,059,600	8,900	24,300	394,100	8,969,350
	-	-	-	-	-	-	25,000
6,665,931	1,728,393	19,088,371	5,294,553	1,380,982	1,446,597	2,920,689	38,525,516
-	-	-	-	-	-	-	-
6,665,931	1,728,393	19,088,371	5,294,553	1,380,982	1,446,597	2,920,689	38,525,516
-	-	-	-	-	-	-	_
-	-	-	-	-	-	-	-
290,400	162,600	6,029,450	2,059,600	8,900	24,300	394,100	8,969,350
25,300	-	375,450		-	-	12,200	472,500
			. ,			,	,.,,
6,350,231	1,565,793	12,683,471	3,175,403	1 272 002	4 400 007	2 514 200	29,083,666
	Administration  11 + 12  es, and excluding so  23,500 500,000 - 1,386,950  1,910,450  1,910,450  3,028,795 1,582,836 115,450 84,250 1,513,900 - 25,300 - 290,400  6,665,931 290,400 25,300	Administration Services  11 + 12	Administration Services and Airport  11 + 12	Administration Services and Airport  11 + 12	Administration Services and Airport Utilities Development  11+12 23+25+26 32+33 41+42+43 61+66  es. and excluding school and lodge requisitions.  23,500 100,000 115,000 4,223,050 9,600 500,000 732,150 732,150 732,150 1,386,950 72,950 248,300 78,900 365,000 1,910,450 172,950 1,095,450 4,301,950 374,600 and lodge requisitions, and excluding debenture principal payments  3,028,795 563,193 3,616,921 1,180,703 967,582 1,582,836 735,450 2,833,500 1,321,700 379,900 115,450 236,650 5,935,050 319,250 24,600 84,250 25,500 298,000 353,750	Administration         Services         and Airport         Utilities         Development         Veterinary           11+12         23+25+26         32+33         41+42+43         61+66         63+64           es, and excluding school and lodge requisitions         23,500         100,000         115,000         4,223,050         9,600         2,850           500,000         -	Administration   Services   and Airport   Utilities   Development   Veterinary   Cultural   11 + 12   23 + 25 + 26   32 + 33   41 + 42 + 43   61 + 66   63 + 64   51 + 71 + 72 + 73 + 74

### Mackenzie County 2018 Budget Capital Grant Revenues (for TCA projects)

	Grant funding deferred from prior year	2018 Funding	Total
Provincial Capital Grants - FGTF		633,478	633,478
Provincial Capital Grants - MSI (Capital)		1,951,000	1,951,000
STIP Grant		1,555,500	1,555,500
FCM - Asset Management		36,000	
Resource Road Program			-
Small Communities Grant			-
Provincial Grant - AB Water & Wastewater Program			-
Canada 150 Fund			-
Alberta Parks			-
Resource Road Program (Zama, on hold) (1/2 of \$6m total est. cost)	3,000,000	-	3,000,000
Clean Water and Wastewater (CWWF)	1,213,632	-	1,213,632
Total Capital Revenues	4,213,632	4,175,978	8,353,610

### **Operating Grant Revenues**

	Grant funding deferred from prior year	2018 Funding	Total
Basic Municipal Transportation Grant - MSI	-	608,694	608,694
FCSS Grant	-	298,682	298,682
ASB Grant	-	183,359	183,359
MSI	-	123,479	123,479
Total Operating Revenues	-	1,214,214	1,214,214

Schedule C

	Minimal	
Reserves	Contribution	Comments
General Operating	\$250,000	Reserve Policy #1
General Capital	\$250,000	Reserve Policy #2
Off-Site Levy Reserve	\$0	Reserve Policy #3
Roads Reserve	\$500,000	Reserve Policy #4
Gravel Reclamation reserve	\$0	Reserve Policy #5
Vehicle & Equipment Replacement and	\$250,000	Reserve Policy #6
Emergency Service Reserve	Ψ2007000	
Recreation and Parks	\$50,000	Reserve Policy #8
Surface Water Management Reserve	\$0	Reserve Policy #9
Municipal Reserve		Reserve Policy #10
Water/Sewer Infrastructure Reserve		Reserve Policy #13
Gravel Crushing		Reserve Policy #14
Grants to Other Organizations Reserve		To Be Developed
Bursaries	\$0	Reserve Policy #17
Rural Water Reserve Fund		Reserve Policy #18
Street light replacement	\$250,000	Reserve Policy #19

Total \$1,550,000

	Unit#	Dpt.	Year	Description of Assets	Historical Cost	Net Book Value on Jan 1, 2018	Estimated Selling Price	
В		23	1985	Building FV- Fire Hall	68,410.00	32,516.13	700,000.00	
ME	3206	32	2004	GMC/ISUZU Sweeper JT7F042	166,500.00	41,300.00	25,000.00	
ME	2137	32	2014	CAT 160 M	398,496.00	114,567.75	192,700.00	
ME	2138	32	2014	CAT 160 M	398,496.00	114,567.75	192,700.00	
ME	2139	32	2014	CAT 160 M	398,496.00	114,567.75	192,700.00	
ME	2415	32	2010	6430 John Deere Tractor	98,400.00	53,136.00	61,000.00	
ME	2709	32	2008	JD CX15 Flex Wing Rottary Cutter	19,000.00	6,400.00	8,000.00	
ME	2326	32	2011	Bobcat \$750	37,981.30	17,015.93	25,000.00	
ME	2403	32	1998	JD 955 Tractor	18,500.00	5,000.00	0.00	Donation to LCRB
ME	2327	72	2012	Bobcat S650	34,694.55	18,735.28	25,000.00	
ME	3010	32	2008	JD 2830A Z-Trac Mower	10,112.75	1,000.00	0.00	Donation to LCRB
V	9106	23	1991	GMC Pumper Truck	152,000.00	5,000.00	10,000.00	
V	1045	72		Dodge Sprinter	59,650.50	15,930.10	15,000.00	
V	1431	32		GMC Sierra 3/4 ton 4 x 4	29,990.00	3,500.00	2,500.00	
				Total	1,890,727.10	543,236.69	1,449,600.00	

### 1. Schedule of ending balances for long term debt as of December 31, 2018

		2018	2017
Debentures	3 -	\$	\$
	From Alberta Capital Finance Authority:		
14	4.501% due for 2027 (for Zama Tower Road Sewer)	98,982	108,353
16	4.012% due for 2018 (for Zama Water Treatment Plant)	(0)	188,785
17	4.012% due for 2018 (for Zama Wastewater System)	-	92,568
19	3.718% due for 2019 (for Zama Water Treatment Plant)	48,995	144,318
20	3.718% due for 2019 (for Zama Wastewater System)	14,475	42,637
21	3.334% due for 2019 (for La Crete Office Building)	127,704	251,243
22	3.334% due for 2019 (for Zama Multi-Use Cultural Building)	173,354	341,054
23	3.334% due for 2019 (for Zama Water Treatment Plant))	88,049	173,225
25	3.377% due on Dec 15,2020 (Fort Vermilion Corporate Office Expansion)	170,734	251,907
26	3.5635% due on Mar 15, 2021 (Ruaral Water Line)	619,212	851,987
27	4.124% due on Dec 15, 2030 (La Crete Sewer Lift Station)	151,410	160,992
28	2.942% due on Dec 17, 2031 (Highway #88 connector)	1,517,205	1,603,658
29	3.623% due on Dec 15, 2033 (Highway #88 connector)	8,453,242	8,871,043
30	1.741% due June 15, 2022 FV Arena Ice Plant	219,373	280,012
31	1.741% due June 15, 2022 Range Road 180	275,986	352,273
32	1.741% due June 15, 2022 Township Road 1020	353,828	451,633
33	2.270% due Sept 15, 2022 LC Arena Dressing Room/Lobby Reno	309,414	382,500
		12,621,964	14,548,188

### 2. Principal and interest repayment requirements on long-term debt over the next five years

To be paid in	Principal	Interest	Total
Year	\$	\$	\$
2018	1,926,225	471,783	2,398,008
2019	1,632,478	411,034	2,043,512
2020	1,215,985	363,984	1,579,969
2021	1,032,971	327,457	1,360,428
2022	805,962	299,019	1,104,981
2023 to maturity	7,934,568	1,678,013	9,612,582
	14,548,188	3,551,291	18,099,480

### 3. Debt limit calculation

Total new debt

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by *Alberta Regulation* 255/00 for the County be disclosed as follows:

	2017 projected	2016
	\$	\$
Total debt limit, on December 31	\$51,996,573	\$52,646,390
Total debt (principal on loans and loan guarantees), on December 31	(\$14,548,188)	(\$14,657,290)
Amount by which debt limit exceeds (short) debt	\$37,448,385	\$37,989,100
Limit on debt service, in fiscal year	\$8,666,096	\$8,774,398
Service on debt in fiscal year (are interest & principal payments)	(\$2,398,008)	(\$2,080,710)
Amount by which debt servicing limit exceeds debt servicing	\$6,268,087	\$6,693,688

The debt limit is calculated at 1.5 times the revenue of the County (as defined in *Alberta Regulation 255/00*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

### 4. New Debt 2018 Debentures - \$ From Alberta Capital Finance Authority: 30 Zama Access due on Sep 15, 2032

### 2017 Carry Forward Projects

ALL TCA Carryforward (CF)

	1				. j. o. ma. c	. ( /			
Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	•	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additonal Cost	2018 Cost
Dpt 12 Administration									
Signs with Flags for FV Office (CF)	\$25,000	\$6,940	\$18,060		\$18,060	50%	Waiting for metal works to be completed correctly. No change since April report	\$0	\$18,060
(02)Payroll software (CF)	\$20,000	\$15,837	\$7,203	\$3,040	\$4,163	75%	Software installed. fixing upgrade errors and completion of first year cycle December 2017.	\$0	\$4,163
(03)LC - Xerox Replacement (2017)	\$60,000	\$58,159	\$60,000	\$58,159	\$1,841	100%	COMPLETE	\$0	\$0
(04)FV - Server & 911 Dispatch UPS replacement (2017)	\$9,500	\$7,390	\$9,500	\$8,143	\$1,357	90%	UPS Installed. Waiting for wiring	\$0	\$1,357
(05)FV - Server room air conditioner replacement (2017)			\$10,000		\$10,000	100%	Alternative method of cooling room was found	\$0	\$0
(06)FV - Mail Folder Inserter (2017)	\$15,000	\$105	\$15,000	\$0	,	100%	COMPLETE	\$0	
(07)FV/LC - Administration Vehicles x 2 (2017)	\$76,000	\$58,221	\$76,000	\$58,221	\$17,780	100%	COMPLETE	\$0	\$0
(08)FV - Fireproof Storage Cabinet (Records) (CF)	\$8,000	\$8,282	\$8,000	\$8,282	, ,	100%	СОМРІЕТЕ	\$0	\$0
(09)LC - Floor Washer (2017)	\$11,860	\$3,500		\$3,500			ONGOING	\$0	
(10)ZC - Admin building tree planting (2017)	\$15,000	\$1,116	\$15,000	\$1,116	,		ONGOING	\$0	
(16)MARA Court House (CF)	\$50,000		\$50,000	\$50,105	( ,	100%	Complete	\$0	
(18)Land Purchase (South of High Level) (CF)	\$13,000		\$13,000	\$0	,	0%	Need to complete FNC	\$0	,
Total Department 12	\$313,360	\$159,549	\$293,623	\$190,565	\$103,058			\$0	\$58,824
Dpt 23 Fire									
(01)FV - Training Facility (2017)	\$20,000	\$8,650	\$20,000	\$8,650	\$11,350	100%	Municipal share was spent. Waiting for matching volunteer component to be accounted for	\$0	\$11,350
(02)LC - Aerial Unit Upgrade (CF)	\$30,000	\$26,950	\$9,003	\$5,953	\$3,050	100%	Complete	\$0	\$0
(03)LC - New Tanker / Pumper (2017)	\$418,722	\$41,872	\$418,722	\$41,872		10%	Order placed with 10% deposit	\$0	\$376,850
Total Department 23	\$468,722	\$77,472	\$447,725	\$56,476	\$391,249			\$0	\$388,200
Dpt 26 Enforcement									
(04)FV - RCMP Trailer for the Safety Trailer Program	\$6,650	\$6,650	\$6,650	\$6,650	\$0	100%	COMPLETE	\$0	\$0
Total Department 26	\$6,650	\$6,650	\$6,650	\$6,650	\$0			\$0	\$0
							·		

				Costs in					
				Costs in	Dawa sining				
		TOTAL		current	Remaining				
	TOTAL	TOTAL	0047	year up to	_				
	PROJECT	Cost to	2017		November	% Project		Additonal	
Description	BUDGET	Date	Budget	20, 2017	20, 2017	Completed	Status Update on November 20, 2017	Cost	2018 Cost
Dpt 32 Public Works									
(04)FV- 43rd Ave, East of 50th Street (CF)	\$135,000	\$50	\$134,950	0	\$134,950	100%	Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(05)FV - 45 Ave Cul-de-sac, East of 52nd Street (CF)	\$140,000	\$50	\$139,950	0	\$139,950	100%	Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(09)New Road Infrastructure (CF)	\$1,223,583	\$1,195,880	\$251,072	\$269,243	(\$18,171)		Ongoing	\$518,171	\$500,000
(19)LC - Engineering & Design for 113 Street and 109 Ave									
(CF)	\$100,000	\$58,783	\$44,053	\$2,836	\$41,217	90%	preliminary engineering complete	\$0	
(20)LC - 94th Ave Ashphalt Overlay (CF)	\$869,808	\$1,368,570	\$608,149	\$1,106,911	(\$498,762)		Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(21)LC - Lagoon Access Paving (CF)	\$25,000		\$25,000	0	\$25,000	100%	Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(31)ZC - Access Pave (PH V) (CF)	\$6,000,000		\$6,000,000	\$0	\$6,000,000		Ongoing	\$0	\$6,000,000
(45)Snow Plow truck Replacement (2016 CF)	\$290,000	\$289,870	\$1,838	\$1,708	\$130	100%	COMPLETE	\$0	\$0
(50)Gravel Reserve (to secure gravel source) (CF)	\$150,000	\$36,057	\$113,943	0	\$113,943		Working on securing gravel reserves	\$0	\$113,943
(57)FV - Sand and salt shelter (CF)	\$235,000	\$241,856	\$234,445	\$241,301	(\$6,856)	100%	COMPLETE	\$0	\$0
(65)FV - Goose Neck Trailer 32' (2017)	\$28,000	\$27,336	\$28,000	\$27,336	\$664	100%	COMPLETE	\$0	\$0
(66)FV - Gravel truck (2017)	\$90,000	\$83,469	\$90,000	\$89,966	\$34	100%	COMPLETE	\$0	\$0
(67)FV - Pickup Crew Cab - 3/4 Ton (2017)	\$40,000	\$42,957	\$40,000	\$45,220	(\$5,220)	100%	COMPLETE	\$0	\$0
(68)FV - Sand Spreader (2017)	\$6,074		\$6,074	\$5,703	\$371	100%	COMPLETE	\$0	\$0
(69)FV - Skidsteer (2017)	\$80,000	\$70,860	\$80,000	\$70,860	\$9,140	100%	COMPLETE	\$0	\$0
(70)FV - Tilt Deck trailer (2017)	\$8,000	\$8,129	\$8,000	\$8,129	(\$129)	100%	COMPLETE	\$0	\$0
(71)FV - 46 Ave Road Pave (2017)	\$35,000		\$35,000	0	\$35,000	100%	Awaiting invoicing	\$125,000	\$160,000
(75)LC - Road Rebuild - Prairie Packers to West La Crete									
Road (2017)	\$710,000	\$842,958	\$710,000	\$842,958	(\$132,958)	100%	COMPLETE	\$0	\$0
(7()) O. Tarasham Laura Angkali O. Chiang II. (2017)						004	Full of a control of the d		
(76)LC - Teachers Loop Asphalt & Sidewalk (2017)	\$266,000	\$11,526	\$266,000	\$11,526	\$254,475	0%	Enigineering started	\$0	
(77)LC - Street Improvements (2017)	\$550,000	\$458,200	\$550,000	\$488,550	\$61,450	100%	Awaiting invoices	\$0	\$0
(78)LC - Bridges to new lands-Range Rd180 (2017)	\$2,000,000	\$362,421	\$2,000,000	\$420,698	\$1,579,302	10%	Engineering completed. Awaiting RRD Approval	\$0	\$1,579,302
(70)20 Bridges to new laries harige hartes (2017)	\$2,000,000	\$50Z,1Z1	Ψ2/000/000	ψ120/070	\$1,077,00Z	1070	Engineering completed. Attailing the Approval	***	\$1,077,00Z
(79)LC - Bridges to new lands-Township Rd1020 (2017)	\$1,000,000	\$45,499	\$1,000,000	\$45,499	\$954,501	5%	Engineering completed.	\$0	\$954,501
(80)LC - 98Ave Crosswalk Lights (2017)	\$10,142	\$10,142	\$10,142	\$10,142	(\$0)	100%	COMPLETE	\$0	\$0
(81)LC - Pressure Washer (2017)	\$10,900	\$11,100	\$10,900	\$11,100	(\$200)	100%	COMPLETE	\$0	\$0
(84)LC - Trucks x 3 (2017)	\$145,000	\$147,149	\$145,000	\$147,149	(\$2,149)	100%	COMPLETE	\$0	\$0
(85)LC - Dump Trailer (2017)	\$30,200	\$30,208	\$30,200	\$30,208	(\$8)	100%	COMPLETE	\$0	\$0
(86)LC -Steel drum packer (2017)	\$50,000	\$50,000	\$50,000	\$50,000	\$0	100%	COMPLETE	\$0	\$0
(87)LC - Asphalt Miller (2017)	\$27,000	\$25,757	\$27,000	\$25,757	\$1,243	100%	COMPLETE	\$0	\$0
(88)LC/FV - Dozer Blades x 4 (2017)	\$71,800	\$73,500	\$71,800	\$73,500	(\$1,700)	100%	COMPLETE	\$0	
(89)Rubber truck mini excavator (2017)	\$106,020	\$106,020	\$106,020	\$106,020	\$0	100%	COMPLETE	\$0	\$0
(90)LC - Packer/ Roller x 2 (2017)	\$50,000	\$49,959	\$50,000	\$49,959	\$41	100%	COMPLETE	\$0	\$0
(91)RL Road Ditching Improvement (2017)	\$48,780	\$48,471	\$48,780	\$48,471	\$309	100%	COMPLETE	\$0	\$0
Total Department 32	\$20,228,084	\$18,613,093	\$12,916,316	\$4,230,749	\$8,685,567	<u> </u>		\$643,171	\$9,603,438
Tender was awarded as one proje	l					. municat Assoltia	a Final vanant from Frainces		. , ,

Tender was awarded as one project and Engineer was assigned to allocate appropriate costs to each project. Awaiting Final report from Engineer.

Deciding										
### Spring Storage Shed (CF)   \$46,000   \$40,000   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,5	Description	PROJECT	Cost to		current year up to November	Budget on November	-	Status Update on November 20, 2017		2018 Cost
### Spring Storage Shed (CF)   \$46,000   \$40,000   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,500   \$14,000   \$72,5	Dpt 33 Airport			,			•		•	
AWOS) (2017) 574,000 570,000 5	(01)FV - Pole Tarp Storage Shed (CF)	\$45,000	\$49,681	\$45,000	\$52,931	(\$7,931)	100%	COMPLETE	\$0	\$0
339FV - Parking lot drainage improvements (2017)   \$20,000   \$20,000   \$20,000   \$30	(02)FV/LC - Automated Weather Observation System									
039FV - Parking lot drainage improvements (2017)   500,000   \$120,064   \$130,000   \$1300,000   \$1300,000   \$1300,000   \$1300,000	(AWOS) (2017)	\$74,000	\$70,960	\$74,000	\$73,552	\$448	95%		\$0	\$0
Total Department 33   \$139.000   \$120.641   \$139.000   \$126.482   \$13.517   \$12.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$12.6482   \$13.517   \$10.000   \$10.000   \$10.000   \$10.000   \$10.000   \$10.000   \$10.000   \$10.000   \$10.0000   \$10.000   \$1										
2014   Water   2010   C - Paving Raw Water Truckfill Station (CF)   \$48,000   \$33,360   \$48,000   \$33,360   \$48,000   \$33,360   \$48,000   \$33,360   \$48,000   \$33,360   \$48,000   \$30,360   \$48,00	• • • • • • • • • • • • • • • • • • • •				0		0%	drainage		\$20,000
	Total Department 33	\$139,000	\$120,641	\$139,000	\$126,483	\$12,517			\$0	\$20,000
	Dot 41 Water									
		\$48,000	\$3 360	\$48,000	\$3 360	\$44.640	100%	Awaiting Engineer Calculation of Project Costs	\$0	0
06)IC - Well number 4 (CF)					\$3,300			•		0
06)2A - Distribution pump house upgrades (CF/2017)	(05)LC - Well number 4 (CF)				\$132,276			•		\$900,095
Substitution   Subs	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	, , , , , ,		, .				3 3		4,00,0,0
17   C - Waterline Bluehills (CF)	(06)ZA - Distribution pump house upgrades (CF/2017)	\$933,569	\$82,781	\$850,788		\$850,788	5%	Design is underway	\$0	\$850,788
17   C - Waterline Bluehills (CF)	(08)FV - Frozen Water Services Repairs (River Road) (CF)	\$210,700	\$142,132	\$142,608	\$74,040	\$68,568	50%	Ongoing into 2018	\$70,000	\$138,568
12  C - Rural Potable Water Infrastructure (CF)   \$6,594,616   \$6,212,265   \$2,253,408   \$1,833,011   \$420,397   \$956   COMPLETE - Deficiencies need correction   \$0   \$0   \$0   \$0   \$0   \$0   \$0   \$	(11)LC - Waterline Bluehills (CF)			\$833,250		\$833,250		3	\$5,533,750	\$6,367,000
20)FV - 49th Avenue Water Re-servicing (CF)   \$250,000   \$119,166   \$228,000   \$109,973   \$118,028   \$99%   COMPLETE - Deficiencies need correction   \$0   \$21)FV - Storage Work (2017)   \$11,000   \$11,000   \$11,000   \$100   \$	(12)LC - Rural Potable Water Infrastructure (CF)	\$6,594,616	\$6,212,265	\$2,253,408	\$1,833,011	\$420,397	95%	COMPLETE - Deficiencies need correction	\$0	\$20,000
S11,000   S11,	(19)FV - 50th St - Water & sewer extension (CF)	\$346,000	\$255,329	\$329,480	\$238,809	\$90,671	99%	COMPLETE - Deficiencies need correction	\$0	\$0
22)LC - Hydrant Replacement (2017)	(20)FV - 49th Avenue Water Re-servicing (CF)	\$250,000	\$119,166	\$228,000	\$109,973	\$118,028	99%	COMPLETE - Deficiencies need correction	\$0	\$0
23FV - Re-route Raw Water Truckfill (2017)   \$35,000	(21)FV - Storage Work (2017)	\$11,000		\$11,000		\$11,000	10%	To be completed in November	\$0	\$0
Total Department 41   \$9,734,635   \$7,044,987   \$5,147,545   \$2,432,655   \$2,714,887   \$6,503,750   \$8,276,4	(22)LC - Hydrant Replacement (2017)	\$50,000	\$41,189	\$50,000	\$41,189	\$8,811	100%	COMPLETE	\$0	\$0
Tender was awarded as one project and Engineer was assigned to allocate appropriate costs to each project. Awaiting Final report from Engineer.    Opt 42 Sewer	(23)FV - Re-route Raw Water Truckfill (2017)	\$35,000		\$35,000		\$35,000	10%	To be completed in November	\$0	\$0
Dpt 42 Sewer	Total Department 41	\$9,734,635	\$7,044,987	\$5,147,545	\$2,432,658	\$2,714,887		·	\$6,503,750	\$8,276,451
	Tender was awarded as one proje	ct and Engin	eer was assigr	ned to alloc	ate appropria	te costs to each	project. Awaiting	g Final report from Engineer.		
	Dpt 42 Sewer								<del></del>	
10   10   10   10   10   10   10   10	(02)ZA - Lift station upgrade (CF/2017)	\$1,964,606	\$116,606	\$1,848,000		\$1,848,000	5%	Design is underway	\$0	\$1,848,000
Name	(07)FV - Main Lift Station Grinder (2017)		,							\$50,000
Dpt 43 Waste	(08)LC - Sanitary sewer Expansion (CF)	\$100,000	\$32,870	\$100,000	\$32,870	\$67,130	99%	Awaiting final report & invoicing	\$48,000	\$115,130
02/ZA - WTS Fence (CF)         \$25,000         \$1,180         \$24,620         \$10,825         \$13,795         COMPLETE         \$0           03)LC - Blue Hills - Build up ramp (CF)         \$12,000         \$8,410         \$3,590         \$3,590         COMPLETE         \$0           04)Waste Bins 40 & 6 yd (2017)         \$20,000         \$22,077         \$20,000         \$22,077         \$20,000         \$22,077         \$0         COMPLETE         \$0           05)Build up Berm - Blumenort WTS (2017)         \$9,000         \$9,000         \$9,000         \$9,000         \$9,000         \$9,000         \$9,000         \$0         \$9,000         \$9,000         \$0 <td< td=""><td>Total Department 42</td><td>\$2,114,606</td><td>\$149,476</td><td>\$1,998,000</td><td>\$32,870</td><td>\$1,965,130</td><td></td><td></td><td>\$48,000</td><td>\$2,013,130</td></td<>	Total Department 42	\$2,114,606	\$149,476	\$1,998,000	\$32,870	\$1,965,130			\$48,000	\$2,013,130
02/ZA - WTS Fence (CF)         \$25,000         \$1,180         \$24,620         \$10,825         \$13,795         COMPLETE         \$0           03)LC - Blue Hills - Build up ramp (CF)         \$12,000         \$8,410         \$3,590         \$3,590         COMPLETE         \$0           04)Waste Bins 40 & 6 yd (2017)         \$20,000         \$22,077         \$20,000         \$22,077         \$20,000         \$22,077         \$0         COMPLETE         \$0           05)Build up Berm - Blumenort WTS (2017)         \$9,000         \$9,000         \$9,000         \$9,000         \$9,000         \$9,000         \$9,000         \$0         \$9,000         \$9,000         \$0 <td< td=""><td>Dpt 43 Waste</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Dpt 43 Waste									
03)LC - Blue Hills - Build up ramp (CF)     \$12,000     \$8,410     \$3,590     \$3,590     COMPLETE     \$0       04)Waste Bins 40 & 6 yd (2017)     \$20,000     \$22,077     \$20,000     \$22,077     (\$2,077)     100%     COMPLETE     \$0       05)Build up Berm - Blumenort WTS (2017)     \$9,000     \$9,000     \$9,000     \$9,000     \$9,000	(02)ZA - WTS Fence (CF)	\$25,000	\$1,180	\$24,620	\$10.825	\$13,795		COMPLETE	\$0	\$0
04)Waste Bins 40 & 6 yd (2017) \$20,000 \$22,077 \$20,000 \$22,077 (\$2,077) 100% COMPLETE \$0 \$0.000 \$0.0	(03)LC - Blue Hills - Build up ramp (CF)				,					\$0
05)Build up Berm - Blumenort WTS (2017) \$9,000 \$9,000 \$9,000 \$9,000	(04)Waste Bins 40 & 6 yd (2017)				\$22,077		100%		\$0	\$0
	(05)Build up Berm - Blumenort WTS (2017)					,			\$0	\$9,000
		\$66,000	\$31,667	\$57,210	\$32,902	\$24,308			\$0	\$9,000

				Costs in					
				current	Remaining				
	TOTAL	TOTAL		year up to	_				
	PROJECT	Cost to	2017		November	% Project		Additonal	
Description	BUDGET	Date	Budget	20, 2017	20, 2017	Completed	Status Update on November 20, 2017	Cost	2018 Cost
Dpt 61 Planning & Development									
(02)LC - New Truck (2017)	\$40,000	\$41,007	\$40,000	\$41,007	(\$1,007)	100%	COMPLETE	\$0	\$0
(03)FV - Streetscape (2017)	\$25,000		\$25,000	\$12,700	\$12,300	50%	projects underway	\$25,000	\$37,300
(04)LC - Streetscape (2017)	\$25,000	\$4,455	\$25,000	\$33,161	(\$8,161)	80%	projects underway	\$25,000	\$16,839
Total Department 61	\$90,000	\$45,462	\$90,000	\$86,867	\$3,133			\$50,000	\$54,139
Dpt 63 Agriculture	,			1					
(01)HL - Rural Drainage - Phase II & Phase III (CF)	\$1,181,000	\$1,103,192	\$77,808		\$77,808			\$0	\$77,808
(02)LC - Buffalo Head/Steep Hill water mangement							complete, the outlet portion has not yet		
(Phase I) (CF)	\$3,859,809	\$628,766	\$3,231,043	\$1,931,807	\$1,299,236	60%	commenced. ADDITIONAL FUNDS GRANT FUNDED		\$1,299,236
(03)FV - Flood Control Channel Erosion Repair (2017)	\$180,000	\$56,853	\$180,000	\$85,320	\$94,680	100%	awaiting invoices	\$0	\$0
Total Department 63	\$5,220,809	\$1,788,811	\$3,488,851	\$2,017,127	\$1,471,724			\$0	\$1,377,044
Dpt 71 Recreation									
(01)FV - Ball Diamonds (CF)	\$76,750	\$74,500	\$15,250	\$13,000	\$2,250	100%	COMPLETE	\$0	\$2,250
(04) Grounds Improvements (2014 - FV Walking Trail) (CF)	\$547,800	\$522,406	\$25,394		\$25,394		Request to carry forward	\$0	\$25,394
(07)LC - Splash Park (CF)	\$255,000	\$254,790	\$255,000	\$254,790	\$210	100%	COMPLETE	\$0	\$210
(09)FV - Rodeo Grounds (CF/2017)	\$30,000	\$12,067	\$17,933		\$17,933	70%	COMPLETE	\$0	\$17,933
(23)FV - Skate Shack (CF)	\$30,000		\$30,000		\$30,000		Request to carry forward	\$0	\$30,000
(28)ZA - Com. Hall: Property Full landscaping (CF)	\$63,000	\$60,698	\$2,302		\$2,302		Request to carry forward		\$2,302
(32)FV -Ice plant Repair (2017)	\$1,000,000	\$913,265	\$1,000,000	\$931,647	\$68,353	95%	COMPLETE	\$0	\$68,353
(33)FV- Hall Reno (kitchen) (2017)	\$20,000		\$20,000		\$20,000	0%	Request to carry forward	\$0	\$20,000
(34)FV- Bathroom Reno (2017)	\$15,000	\$14,537	\$15,000	\$14,537	\$463	100%	COMPLETE	\$0	\$463
(35)LC -Fire Alarm (2017)	\$12,000	\$6,000	\$12,000	\$6,000	\$6,000	100%	COMPLETE	\$0	\$6,000
(36)LC-Natural Gas, hot water tank (big), 4 new									
baseboards (2017)	\$10,800	\$7,000	\$10,800	\$7,000	\$3,800	100%	COMPLETE	\$0	\$3,800
(37)LC- One set of lights for outdoor rink (2017)	\$12,000	\$6,000	\$12,000	\$6,000	\$6,000	100%	COMPLETE	\$0	\$6,000
(38)LC- Curling Rink Lights (2017)	\$18,000	\$15,900	\$18,000	\$15,900	\$2,100	100%	COMPLETE, CF pending Nov 29 Council meeting	\$0	\$2,100
(39)LC- 2" water line to the ball diamonds (2017)	\$10,000	\$9,250	\$10,000	\$9,250	\$750	100%	COMPLETE	\$0	\$750
(40)LC- 3 windows upstairs overlooking the ice (2017)	\$8,000	\$4,000	\$8,000	\$4,000	\$4,000	100%	COMPLETE	\$0	\$4,000
(41)LC- Dressing room expansion including gym/weight									
room (2017)	\$482,500	\$153,750		\$153,750	\$328,750	50%	Lobby Renovations to carry forward	\$0	\$328,750
(42)ZA- Water Repair in Furnance Room (2017)	\$10,000		\$10,000		\$10,000	0%	Request to carry forward	\$0	\$10,000
(43)ZA- Re-shingling hall (2017)	\$35,000		\$35,000		\$35,000	0%	Request to carry forward	\$0	\$35,000
(44)ZA- Energy efficiency upgrade (2017)	\$30,000	40.054.::-	\$30,000	44.445	\$30,000	0%	Request to carry forward	\$0	\$30,000
Total Department 71	\$2,665,850	\$2,054,163	\$2,009,179	\$1,415,874	\$593,305			\$0	\$593,305

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additonal Cost	2018 Cost
Dpt 72 Parks	ĺ			ĺ	ĺ				
(04)Machesis Lake - Horse camp - road (CF)	\$14,975	\$14,975	\$2,668	\$2,668	\$0	100%	COMPLETE	\$0	\$0
(05)Bridge campground - Survey & improvements (CF)	\$71,950	\$80,310		-	\$4,577	75%	ONGOING	\$27,000	\$31,577
(07)FV - D.A. Thomas Park - Retaining Wall (CF)	\$10,000	\$4,555	\$5,445		\$5,445	80%	ONGOING	\$10,000	\$15,445
(10)Wadlin Lake - Grounds improvements (CF/2017)	\$110,000	\$94,234	\$45,588	\$29,822	\$15,766	100%	ONGOING	\$0	\$15,766
(11)Machesis Lake Site Development (2017)	\$75,000	\$24,368	\$75,000	\$25,316	\$49,684	90%	COMPLETE	\$0	\$0
(12)Improvements to Provincial Park - Bridge Campground (2017)	\$60,000	\$2,597	\$60,000	\$15,909	\$44,091	50%	ONGOING	\$0	\$44,091
(13)Hutch Lake Cabins - Playground (2017)	\$44,472	\$39,456	\$44,472	\$39,781	\$4,691	75%	Currently being installed	\$0	\$4,691
(14)Hutch Lake Campground improvements (2017)	\$112,000	\$36,814	\$112,000	\$36,814	\$75,186	25%	ONGOING	\$0	\$75,186
(15)Hutch Lake Dock Blocks (2017)	\$10,000		\$10,000		\$10,000	0%	ONGOING	\$0	\$10,000
(16)FV - Mackenzie Housing Park Toddler Playground Equipment (2017)	\$14,700	\$6,682	\$14,700	\$19,795	(\$5,095)	100%	COMPLETE	\$0	\$0
(17)LC - Slide & swings Big Back Yard (2017)	\$32,866	\$14,939	\$32,866	\$29,879	\$2,987	50%	ONGOING	\$0	\$2,987
(18)LC - Playground Expansion (2017)	\$92,962	\$79,822	\$92,962	\$80,986	\$11,976	100%	COMPLETE	\$0	\$0
(19)Machesis Lake - Dock Blocks	\$10,025		\$10,025	\$0	\$10,025	0%	ONGOING	\$0	\$10,025
Total Department 72	\$658,950	\$398,752	\$512,533	\$283,199	\$229,334		·	\$37,000	\$209,768

\$7,281,921 \$22,603,299

Total 2017 Capital Projects \$41,706,666 \$30,490,723 \$27,106,632 \$10,912,420 \$16,194,212

# 2018 Capital Projects

#### MACKENZIE COUNTY

#### TCA Projects 2018

				Externa	l Funding		Internal Funding				
Project Description	2018 Budget	County Cost	FGTF Grant	MSI Grant	Other Grant	Other Sources (non- grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	NOTES
(12) - Administration Department											
Information Technology Network Equipment	30,000	30,000									
FV Office HVAC Photocopy Room/Meeting Room 1/Council Chambers	30,000	30,000									
FV Cargo Trailer	12,000	12,000									
Audio Video Upgrade	19,000	19,000									
LC Office Generator	120,000	120,000									
Total department 12	211,000	211,000	-	-	-	-	-		-	-	
(23) - Fire Department	2.500.000	1 000 000		T		700 000		\( (ED)	450,000		* Color of Foldier of For Hell
FV - Fire Hall	2,500,000	1,800,000				700,000		VER	450,000		* Sale of Existing Fire Hall
LC - Deck Gun (Tompkins)	15,000										
LC - Pison Intake Valve and Booster Reel (Tompkins)  LC - Wildland Skid	8,600 5,200	8,600 5,200									
LC - Fire Pumper Truck	500,000	490,000				10.000					Unit # 9106
LC - Install Air Conditioning in Fire Hall	9,500	9,500				10,000					
LC - Install Generator Hook up	8,000	8,000									
Total department 23		2,336,300	_	_	_	710,000			450,000	_	
iotai departinent 23	3,046,300	2,330,300		<u> </u>	<u> </u>	710,000	<u>-</u>		450,000	<u> </u>	
(26) - Enforcement											
LC - Street Cameras	54,000	54,000									
AFRAC Radios	20,600	20,600									
Total department 26	74,600	74.600	_	-	_	-	_		_	_	

				Externa	l Funding			Interna	al Funding		
Project Description	2018 Budget	County Cost	FGTF Grant	MSI Grant	Other Grant	Other Sources (non- grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	NOTES
(32) - Transportation Department											
Street Sweeper	335,000	310,000				25,000					Unit # 3206
AWD Grader x3	1,488,261	910,161				578,100					Unit # 2137, # 2138,# 2139
FV - Tractor w/ Snowblower Attachment	256,500	195,500				61,000					Unit # 2415
FV - Loader	300,000	300,000									
FV - Mower & Sidearm	70,000	62,000				8,000					Unit # 2709
FV - Skidsteer	51,000	26,000				25,000					Unit # 2326
LC - Tractor 32hp	26,000	26,000									Donate Unit #2403 to La Crete Recreation Board
LC - Tilt Trailer	11,000	11,000									
LC - Skidsteer	51,000	26,000				25,000					Unit # 2327
LC- Pick up Truck	42,000	42,000									
LC - Pick up Truck	42,000	27,000				15,000					Unit # 1045
ZA - Back Hoe	139,000	139,000									
ZA - Dump Trailer	12,000	12,000									
FV - Pressure Washer	17,000	16,500				500					
LC - Heated Oil Unit Setup/Storage	40,000	40,000									
LC - Overhead Crane	80,000	80,000									
FV - 50st Monolithic Curb	845,000	845,000									
FV - Overlay 45 Ave	80,000	80,000									
FV - Overlay 47 Street (Hospital Hill)	40,000	40,000									
FV - Rebuild Eagles Nest Road (2 miles)	800,000	800,000									
FV - Pave Road to Water Point (1 km)	750,000	750,000									
FV - Rebuild Rocky Lane Road	1,000,000	500,000			500,000						contingent on grant funding
FV - Crosswalk Lights	10,550	10,550									
FV - Fix Hill on Range Raod 134	13,000	13,000									
LC - Cross Walk Lights x2	20,700	20,700									
LC - Chipseal North & South Access	275,000	275,000									
LC - Rebuild Golf Course Rd (1/2 mile)	205,000	205,000									
LC - Rebuild Airport Road (2 miles)	800,000	800,000									
LC - Rebuild Blue Hills Road (2 miles)	800,000	800,000									
LC - Rebuild Range Road 180 N (2 miles)	800,000	800,000									
LC - Buffalo Head Tower Flood Mitigation	50,000	50,000									
LC - Oil Bluemenort Road West	185,000	185,000									
LC - Overlay River Road	880,000	880,000									
LC - Various Overlays Hamlet of La Crete	250,000	250,000									
LC - Thermoplastc Lines Hamlet of La Crete	48,000	48,000									
FV - Shop Parking & Entrance Improvements	32,500	32,500									
FV - Shop Storage Addition	198,500	198,500									
FV - Shop Expansion	561,000	561,000									
Total department 3	-	10,367,411		_	500,000	737,600			_	_	]

				Externa	l Funding			Interna	l Funding		
Project Description	2018 Budget	County Cost	FGTF Grant	MSI Grant	Other Grant	Other Sources (non- grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	NOTES
(41) - Water Treatment & Distribution Department											
FV - Rural Water Supply North of the Peace River		-						GOR	20,000		\$20,000 from 2017 Non TCA Project - HL Rural Comprehensive Water Study
LC - Truck replacement	42,000	39,500				1,500					Unit #1431
Total department 41		39,500		_	_	1,500	_		20,000	_	]
	42,000	37,300				1,500			20,000		
(42) - Sewer Disposal Department	1,085,000	542,500			542,500						
ZA - Sewage Forcemain LC - Main Lift Station Meter	50,000	50,000			542,500						
LC - Sanitary Sewer Re-route	380,000	380,000									
-											1
Total department 42	1,515,000	972,500	-	-	542,500	-	-		-	-	
(71) - Recreation				T		,	1			T	
FV - Hockey Board, Glass & Netting		-									
FV - Arena Ice Surface Lighting Upgrade	20,000	20,000									
FV - Boiler Room Upgrades	45,000	45,000									
FV - Splash Pad Renovation		-									
FV - Construction of 2nd Beach Volley Ball Court	20.000	20.000									
FV - Facility Door Upgrades	30,000	30,000									
FV -Fitness Centre Equipment		-									
FV - Soccer Nets		-									
FV - Install Air Conditioning		-									
FV - Artificial Ice Header Replacement		-									
FV - Emergency Generator		-									
LC - Sprinkler or Ball Diamonds	00.000										
LC - Blue Hills Skate Shack Repairs	20,000	20,000									
LC - Renovate Old Dressing Roms	7.000	7.000									
LC - Floor Scrubber	7,000	7,000 18,000									
LC - Splash Park Electrical & Plumbing	18,000	18,000									
LC - Wheel Chair Lift for Hall & Accessability	17.500	-									
LC - Parking Lot Slurry & Lines	17,500	17,500									1
Total department 71	157,500	157,500	-	-	-	-	-		-	-	
(72) - Parks & Playgrounds Department	33,200	22.202				1	1				T
FV - Processor / Splitter LC - Mower Attachment	24,700	33,200 24,700									
LC - Mower Attachment LC - Zero Turn Mower	15,200	15,200									Donate Unit #3010 to La Crete Recreation Board
.C - Zero Turn Mower 3/4 ton pickup	45,000	45,000				1,500					Unit #1646
s/4 ton pickup FV - Parks Storage Shed	27,500	27,500				1,500					OTHE # 1040
FV - Parks storage sned FV - Hutch Lake Cabin Expansion	114,000	114,000									
FV - Hutch Lake Cabin Expansion FV - Hutch Lake Land Purchase	432,000	432,000									
											\$15,000 transfer from 2017 Non TCA Project - Wad
FV - Wadlin Lake Land Purchase  Total department 72	190,000 <b>881,600</b>	190,000 <b>881,600</b>				1,500		GOR	15,000 <b>15,000</b>	_	Lake Land Purchase
			<u> </u>								1
TOTAL 2018 Capital Projects	17,533,011	15,040,411	-	-	1,042,500	1,450,600	-		485,000	-	
			-	-	1,042,500	1,450,600	-	-	485,000	-	
			-	-	1,042,500	1,450,600	-	-	485,000	-	-
	17,533,011			2 40	3,100	<u> </u>		ARF	5,000		T
	17,000,011			2,47	5,.50			400	,,556		<u> </u>

## Municipal Reserves

#### MACKENZIE COUNTY MUNICIPAL RESERVES

Name	Estimated (Dec. 31, 2016)	To be used for projects (TCA & NTCA)	Transfer from Operating to Reserve	Transfer from Reserves to Operating	Interfund Transfers	Estimated (Dec. 31, 2017)	To be used for projects (TCA & NTCA)	Transfer from Operating to Reserve	Transfer from Reserves to Operating	Interfund Transfers	Estimated (Dec. 31, 2018)
Operating Fund Reserves:	(======	(12112111211)					(				
Bursaries	9,250		13,350	(9,250)		13,350					13,350
Operating Fund Reserve - incl. non-TCA	7,200		10,000	(7,200)		10,000					10,000
General Operating Reserve	3,137,564	(325,777)	5.000	(382,000)	(15,000)	2.419.787			(630,000)		1.789.787
Gravel Reclamation	22,377	(323,777)	3,000	(302,000)	(13,000)	22,377			(030,000)		22.377
Gravel Crushing Reserve	543,955					543.955			(500,000)		43.955
Off-Site Levy Reserve	1,277,507					1,277,507			(300,000)		1,277,507
Rocky Acres Program - Incomplete	1,211,301					1,277,307					1,277,307
Reserve-P.T.O.A.G.						-					l
	620,536	(222.650)		(34.968)	35.000	397.918					397.918
Grants to Other Organizations Reserve		(222,030)		(34,900)	35,000						
Development	(0)										
Non-profit Organizations	-					-					<u> </u>
Recreation Emergeny Funding	-					-					
Subdivisions Reserve	-					-					
Municipal Reserve	478,922	(168,000)				310,922					310,922
Subtotal - Operating Fund Reserves	6,090,111	(390,650)	18,350	(426,218)	20,000	4,985,816	-	-	(1,130,000)	-	3,855,816
0 11 15 10											
Capital Fund Reserves:											<del></del>
Incomplete Capital - Administration	-					-					
Incomplete Capital - Fire Department	-					-					
Emergency Service	963,469				(963,469)						<u> </u>
Emergency Service - Tompkins	250,000	-			(250,000)	-					
Incomplete Capital - Ambulance	0					0					0
Emergency Service - Fort Vermilion	450,000					450,000					450,000
Incomplete Capital - Enforcement	-										
Vehicle & Equipment Replacement and	1,770,195	(505,469)			963,469	2,228,195					2,228,195
Roads Reserve (General)	4,536,864	(655,000)				3,881,864					3,881,864
Street Light Replacement Reserve											
Walking Trails - Fort Vermilion	-										
Walking Trails - La Crete	-										
Walking Trails - Zama											· · · · · · · · · · · · · · · · · · ·
Incomplete Capital - Public Works	-										
Incomplete Capital - Airport											<b></b>
Drainage Reserve	2.500.031	(585,606)				1.914.425					1.914.425
Water /Sewer Infrastructure Reserve	386,225	(383,000)			(224,022)	162,203					162,203
Rural Water Reserve Fund	2,492,123				190,011	2,682,134					2,682,134
Water Upgrading	2,492,123				190,011	2,002,134					2,002,134
Incomplete Capital - Sewer	-										<del> </del>
Sewer Upgrading	-										
Incomplete Capital - Waste						· · · · ·					ļ
Waste	-					-	-				
Walking Trails - Zama	-										ļ
Incomplete Capital - Shop & Storage											ļ
Garbage Projects (incl. capital)	-					-	ļ				
Incomplete Capital - Development											ļ
Reserve - Sewer Upgrading						<u> </u>					ļ
Agriculture - Reserve	-					-					
Recreation and Parks	250,000	(55,000)				195,000					195,000
Recreation Board Reserve - Zama	19,389					19,389					19,389
Recreation Reserve - Fort Vermilion	130,076	(55,000)				75,076					75,076
Recreation Reserve - La Crete	240,570	(39,110)				201,460					201,460
Recreation Facilities - Zama	-					-					
Recreation Facilities - Fort Vermilion											
Recreation Facilities - La Crete											
Incomplete Capital - Recreation	100					100					100
General Capital Reserve	4.049.943	134.536			250.000	4.434.479					4.434.479
Subtotal - Capital Fund Reserves	18,038,985	(1,760,649)	-	-	(34,011)		-	-	-	-	16,244,325
	.,,										
TOTAL RESERVES	24,129,096	(2,151,299)	18,350	(426,218)	(14,011)	21,230,141			(1,130,000)		20,100,141

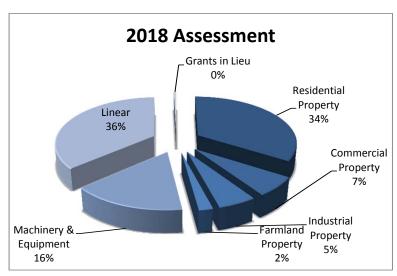
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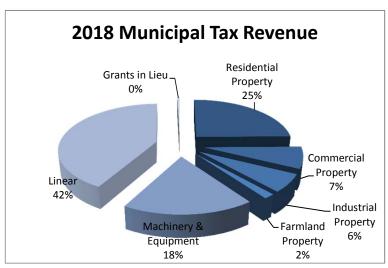
### 2018 Municipal Taxes

	2017 assessment	% change estimated	2018 estimated assessment	2018 projected revenue
Residential Property	780,624,090	0.00%	780,624,090	5,860,926
Commercial Property	149,145,140	0.00%	149,145,140	1,775,275
Industrial Property	121,540,530	0.00%	121,540,530	1,446,697
Farmland Property	44,343,070	0.00%	44,343,070	377,271
Machinery & Equipment	359,713,940	0.00%	359,713,940	4,281,675
Linear	825,930,250	0.00%	825,930,250	9,831,048
Grants in Lieu	9,845,820	0.00%	9,845,820	97,531
Total Taxable Assessment	\$2,291,142,840	0.00%	\$2,291,142,840	\$23,670,421 (1
Tax exempt assessment	187,119,170	0.00%	187,119,170	0
Total Assessment	\$2,478,262,010	0.00%	\$2,478,262,010	\$23,670,421 (2

#### Notes:

(1) Please note that 2017 tax bylaw rates were used in the calculation of the projected 2018 tax revenues.





### 2018 Grants to Non-Profit Organizations

#### MACKENZIE COUNTY

#### Summary of 2018 Grants to Other Organizations (NPOs)

Orginazation	2018 Budget	2018 Request	2017 Budget	2016 Actual	2015 Actual
Mackenzie County Library Board	241,550	241,550	239,080	237,910	228,000
Recreation Boards	1,198,899	2,063,050	1,727,739	1,370,546	1,105,901
FCSS	373,353	468,271	373,353	373,353	293,341
Agriculture	127,000	133,000	127,000	110,000	150,000
Other	544,400	835,500	464,541	426,908	402,500
	2,485,202	3,741,371	2,931,713	2,518,717	2,179,742

#### Specification of requests by location:

Location	FCSS	Other Grants	Recreation Boards	Agriculture	Mackenzie County Library	Total
3 Recreation Boards - Capital			175,500			175,500
Fort Vermilion	149,202	54,500	213,728			417,430
La Crete	215,210	159,700	343,390			718,300
Zama	8,941	8,000	136,712			153,653
High Level		40,000				40,000
Rocky Lane		39,000				39,000
Rainbow Lake		25,000				25,000
Library					241,550	241,550
Other (Regional)		89,000		133,000		222,000
Tourism		15,000				15,000
Cemeteries		4,200				4,200
Total 2018 Budget	373,353	434,400	869,330	133,000	241,550	2,051,633

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#### Library Boards

#### Mackenzie Library Board

	2018 Budget	change	2018 Request	change	2017 Actual	change	2016 Actual	change	2015 Actual	change
Mackenzie Library Board	212,500	0.00%	212,500	0.00%	212,500	0.00%	212,500	0.00%	212,500	1.09%
Town of High Level Cost Sharing*	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	-1.96%
Utilities	13,550		13,550	22.29%	11,080	11.81%	9,910	10.79%	8,945	
Total	241,550		241,550	1.03%	239,080	0.49%	237,910	0.41%	236,945	4.83%
Population			10,927		10,927		10,925		10,927	
\$ per capita			\$22.11		\$21.88		\$21.78		\$21.68	

		2018 Budget	2018 Requests	2017 Actual	2016 Actual	2015 Actual
FV Recreation	Capital - see specification	98,000	853,200	555,000	113,870	129,50
Society						
	Operating - Board & Facilities	213,728	233,496	185,850	185,850	185,850
	Total requested	311,728	1,086,696	740,850	299,720	315,350
	Paid by County:					
	Operating - utilities	122,353	113,948	116,527	69,807	110,978
	Operating - insurance	16,912	17,103	16,912	16,912	17,555
	Total requested + paid by County	450,993	1,217,747	874,289	386,439	443,884
<u> </u>						
LC Recreation	Capital - see specification	77,500	172,500	177,700	414,149	82,03
Society	i i	,	·	,	·	
_	Operating - Board & Facilities	343,390	378,800	298,600	298,600	242,585
						, , , , , , , , , , , , , , , , , , , ,
	Total requested	420,890	551,300	476,300	712,749	324,615
	Paid by County:					
	Operating - utilities	137,813	113,652	131,250	71,439	125,000
	Operating - insurance	36,828	37,267	36,828	36,828	38,319
	Total requested + paid by County	595,530	702,219	644,378	821,016	487,934
Zama	Capital - see specification	_	_	75,000	30,920	78,20
Recreation						
Society (excl.	Operating - Board & Facilities	136,712	118,880	118,880	118,880	118,880
FCSS & excl.						
Chamber of	Total requested	136,712	118,880	193,880	149,800	197,080
Commerce)	Paid by County:					
	Operating - Utilities	9,895	18,387	9,424	7,523	8,975
	Operating - Insurance	5,769	5,816	5,769	5,769	5,885
	Total requested + paid by County	152,376	143,084	209,073	163,092	211,940

Summary	2018 Budget	2018 Requests	2017 Actual	2016 Actual	2015 Actual
Total capital (County's portion)	175,500	1,025,700	807,700	558,939	289,730
Total operating	693,830	731,176	603,330	603,330	547,315
Total capital + operating	869,330	1,756,876	1,411,030	1,162,269	837,045
County-paid utilities & insurance	329,569	306,174	316,709	208,277	306,713
Grand total	1,198,899	2,063,050	1,727,739	1,370,546	1,143,758

<sup>\*</sup>Utilities includes increase due to the Alternative Supply Reserve Fund for Northern Lights Gas Co-Op

			Cost A	llocation - App	roved	
Specification of Capital Grant Requests for 2018 (includes non-TCA items)	2018 Budget	2018 Requests	Rec. Board cost share	County cost share	Total	Notes
Fort Vermilion Recreation Society:						
New Hockey Boards and Glass for ice surface W/ netting		240,000				
Facility Lighting upgrade (lobby & ice surface)	20,000	50,000			-	
Boiler Room upgrades	45,000	45,000			-	
Splash Pad Renovations		20,000			-	
Second Beach Volleyball court		10,000			-	
Facility Door upgrade	30,000	30,000				
Facility Security Camera System	3,000	12,000				
Fitness Centre Equipment	-	20,000				
Full Size Soccer Nets	-	10,000				
Facility Booking Software		2,400				
Install Air Conditioning		59,800				
Artificial Ice Header Replacement		79,000				
Emergency Generator		275,000			-	
Subtotal - Fort Vermilion Recreation Society	98,000	853,200	-	-	-	
La Crete Recreation Society:						
Sprinklers for Ball Diamonds		60,000			-	
Skate Shack in Bluehills, shingles, roof extension, siding	20,000	20,000			-	
Renovate old dressing rooms (paint, vanities, bench)	-	35,000			-	
two sets of mini nets & portable boards	8,500	8,500			-	
Floor Scrubber	7,000	7,000			-	
Two Heaters for Bleachers	6,500	6,500			-	
Splash Park Electrical and Plumbing	18,000	18,000			-	
Wheel chair lift for hall & Wheel chair accessibility						no amount given
Parking Lot Slurry & Lines	17,500	17,500			-	
Subtotal - La Crete Recreation Society	77,500	172,500	-	-	-	
Zama Recreation Society:						
Requesting only Carry forward from 2017						
Subtotal - Zama Recreation Society	-	-	-	-	-	
Total - Recreation Societies	175,500	1,025,700	-	_	-	

**Mackenzie County** 

#### Schedule of Recurring Grants - FCSS

	2018 Budget	change	2018 Requests	change	2017 Actual	change	2016 Actual	change	2015 Actual	change
Fort Vermilion FCSS	149,202	-37%	238,700	60%	149,202	18%	149,202	18%	126,019	0%
La Crete FCSS	215,210	-2%	220,630	3%	215,210	18%	215,210	18%	181,770	0%
Zama FCSS	8,941	0%	8,941	0%	8,941	18%	8,941	18%	7,552	0%
Total FCSS Funding Requested:	373,353	-20%	468,271	25%	373,353	18%	373,353	18%	315,341	0%
Provincial FCSS Funding (80%)	298,682	0%	298,682	0%	298,682	18%	298,682	18%	252,273	0%
Municipal Share (20%)+	74,671	0%	74,671	0%	74,671	18%	74,671	18%	63,068	0%
Provincial + Municipal funding available:	373,353	0%	373,353	0%	373,353	18%	373,353	18%	315,341	0%
Requested over the funding available:			94,918		0		0		0	

The 20% municipal share is funded by the County's municipal taxes.

#### Mackenzie County Grants to Other Non-Profit Organizations

Organization	Operating or Capital	2018 Budget	2018 Request	2017 Approved	2016 Approved	2015 Approved	2018 Notes		
				1					
Assumption Region Community Policing Society	Operating	-	6,040	-	-	-	Organize past and future financial records. Purchase wall mount pamphlet hold Vehicle and emergeny kits. Promotional items		
Frontier Veterinary Services	Operating - Large Animal	20,000	26,000	20,000	-	-			
	Operating	40,000	40,000	40,000	60,000	100,000			
FV Agricultural Society - Heritage Centre	Operating	25,000	45,000	25,000	25,000	25,000	Museum Curator wages. Exhibit development. Computer Upgrades. General operation costs.		
FV Area Board of Trade	Operating	17,000	80,510	12,000	12,000	12,000	Aquiring Airport terminal for office. Build a secured visitor display for york boat. Canada Day festivities. Board Activites including monthly meetings, memberships, facility costs.		
FV Friends of the Old Bay House Society	Utilities only	2,500	23,000	11,500	-	-	Restore Old Bay house Grant Request for shortfall of funds required.		
FV Mackenzie Applied Research	Operating	50,000	50,000	50,000	50,000	50,000			
Association	Operating	-	15,000	15,000	-	-			
FV Royal Canadian Legion, Branch 243	Operating	6,000	-	6,000	6,000	6,000	Did not receive a 2018 Application		
FV Seniors' Club	Operating	4,000	-	4,000	4,000	4,000	Did not receive a 2018 Application		
FV Walking Trail - in TCA budget	Operating	-	-	-	-	10,000	Did not receive a 2018 Application		
Fort Vermilion Youth Programs	Operating	-	-	-		5,000	Did not receive a 2018 Application		
HL Agricultural Exhibition Association	Capital	15,000	15,000	15,000	10,000	10,000	Cost Sharing: \$20,000 from HLAEA. Track and Field upgrades. Outhouse		
HL Rural Community Hall	Operating	10,000	10,000	10,000	10,000	10,000			
The Raidin Gommanity Hair	Capital	15,000	15,000	10,000	10,000	7,000	New Outhouse		
HL Trappers Association	Capital	-	-	6,000					
LC Area Chamber of Commerce	Operating	25,000	25,000	23,000	23,000	23,000			
	Capital	13,000	13,000	10,000	10,000	10,000	(50/50 cost share) Install power to south museum equipment shed. Develop an interpretive galary. Flower mil Ext steps. Wind Mill Base		
LC Agricultural Society - Mennonite Heritage Village	Operating	35,000	80,000	35,000	35,000	35,000	plus gravel		
	Operating-Utilities & Insurance	41,000	41,000	41,000	22,489	41,506			
LC Community Equine Centre	Operating - Heat and Power	10,000	-	10,000	100,000		Did not receive a 2018 Application		
LC Field of Dreams Stampede Committee (Rodeo)	Capital	10,000	90,000	35,000	-	-	Facility improvements and upgrades. Install arrow pens. Payoff of the rest of the bleacher roof cost.		
LC Meals for Seniors	Operating	6,000	6,000	4,000	4,000	4,000			
LC Polar Cats	Operating	5,000	15,000	5,000	5,000	5,000	RECEIVED PAST DEADLINE.  Trails and site maintenance. Connect LC and HL ice crossing trails		
LC Seniors Inn (drop-in centre)	Operating	3,000	3,000	3,000	3,000	3,000	Operating Costs		
ice seriors friit (drop-in centre)	Operating - Utilities	4,000	2,450	1,341	1,219	1,456	2018 Includes Sewer/Water and Gas		
LC Walking Trails - in TCA budget	Operating	-	-	-	-	10,000	Did not receive a 2018 Application		
Mackenzie Regional Community Society	Operating	-	10,000	-		-	Offer direct support to victims		
Rainbow Lake Family Centre	Capital	-	6,300	5,000	-	10,000	Facility Improvements - Outdoor/indoor		
Rainbow Lake Nursery School Society	Capiltal	-	4,000				Purchase of new and replacement toys.		
Rainbow Lake Youth Center	Capital	-	28,000				Build a disconnect room. Update current technology. Funds for Activity nights		
	Operating	25,000	39,000	7,500			Youth Supervisor wages. Misc operating expenses		

Organization	Operating or Capital	2018 Budget	2018 Request	2017 Approved	2016 Approved	2015 Approved	2018 Notes	
	Capital	15,000	15,000	12,000	12,000	14,000	Indoor arena storage addition	
Rocky Lane Agricultural Society	Operating	14,000	14,000	12,000	14,000	14,000	outdoor skating rink/ cross country ski facility operations	
	Operating - Arena Heat and Power	10,000	-	10,000	-	-		
Tompkins Improvement Board	Operating	7,700	15,000				Cost Sharing: \$30,000 from TIB. Cost assessment for Blue Hills Community Complex	
Watt Mountain Wanderers	Operating	-	-	5,000	5,000	10,000	Did not receive a 2018 Application	
ZA Chamber of Commerce	Operating	8,000	8,000	8,000	8,000	8,000	Operating Costs	
REDI	Operating	28,000	28,000	28,000	28,000	28,000		
Farm Safety	Operating		2,000					
Mackenzie Tourism (DMO)	Operating	15,000	-	-	•	15,000		
Mackenzie Golf	Operating	1,000	1,000	1,000	1,000	1,000		
High School Bursaries	Operating	25,000	25,000	25,000	24,000	25,000		
Cemeteries	Operating	4,200	4,200	4,200	4,200	3,500		
Grants to Other Organizations - Misc	Operating	15,000	15,000	15,000				
Emergent/ Emergency Funding	Operating	20,000	20,000					
Total	·	544,400	835,500	464,541	426,908	400,462		

<sup>\*</sup>Blanks indicate no application received

#### Mackenzie County Cemeteries

	2018	2018	2017	2016	2015	2014	2013
	Budget	Request	Actual	Actual	Actual	Actual	Actual
St. Henry's RC Cemetary	600	600	600	600	500	500	500
St. Luke's Anglican Cemetary	600	600	600	600	500	500	500
La Crete Bergthaler	600	600	600	600	500	500	500
La Crete Christian Fellowship	600	600	600	600	500	500	500
North Paddle River Cemetary	600	600	600	600	500	500	500
Cornerstone Evangelical Church	600	600	600	600	500	500	500
Ruthenian Greek Cemetary	600	600	600	600	500	500	500
	4,200	4,200	4,200	4,200	3,500	3,500	3,500